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**TRANSFORMING CLEFT**  
**FINANCIAL STATEMENTS**  
DECEMBER 31, 2025

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## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors  
Transforming Cleft

### *Opinion*

We have audited the accompanying financial statements of Transforming Cleft which comprise the statement of financial position as at December 31, 2025, and the statement of operations, statement of changes in net assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the entity as at December 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

### *Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

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As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



NORTON McMULLEN LLP

Chartered Professional Accountants, Licensed Public Accountants

MARKHAM, Canada

March 3, 2026

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**TRANSFORMING CLEFT**  
**STATEMENT OF FINANCIAL POSITION**

As at December 31,

2025

2024

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**ASSETS**

**Current**

Cash	\$ 403,994	\$ 218,377
Investments (Note 2)	215,255	350,553
Accounts receivable	7,063	5,746
Prepaid expenses	16,245	9,576
	<u>\$ 642,557</u>	<u>\$ 584,252</u>

**Capital Assets (Note 3)**

5,280      5,813

\$ 647,837      \$ 590,065

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**LIABILITIES**

**Current**

Accounts payable and accrued liabilities	\$ 2,505	\$ 20,805
Deferred contributions (Note 4)	33,700	66,411
	<u>\$ 36,205</u>	<u>\$ 87,216</u>

**NET ASSETS**

611,632      502,849

\$ 647,837      \$ 590,065

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Approved by the Board:

\_\_\_\_\_ Director

\_\_\_\_\_ Director

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**TRANSFORMING CLEFT**  
**STATEMENT OF CHANGES IN NET ASSETS**

For the year ended December 31, 2025 2024

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<b>NET ASSETS</b> - Beginning	\$ 502,849	\$ 202,109
Excess of revenues over expenses	<u>108,783</u>	<u>300,740</u>
<b>NET ASSETS</b> - Ending	<u>\$ 611,632</u>	<u>\$ 502,849</u>

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# TRANSFORMING CLEFT

## STATEMENT OF OPERATIONS

For the year ended December 31,

2025

2024

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### REVENUES

Grants from private foundation	\$ 1,818,713	\$ 1,865,846
Other donations	373,775	283,393
Donations from other charities	279,137	296,710
Sponsorship and other income	38,020	31,365
Interest	18,053	20,332
	<u>\$ 2,527,698</u>	<u>\$ 2,497,646</u>

### EXPENSES

Programming	\$ 2,054,723	\$ 1,854,534
Communications and publicity	188,278	173,987
Administration	158,072	153,247
Governance	12,833	11,249
Amortization	5,009	3,889
	<u>\$ 2,418,915</u>	<u>\$ 2,196,906</u>

### EXCESS OF REVENUES OVER EXPENSES

	<u>\$ 108,783</u>	<u>\$ 300,740</u>
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See accompanying notes

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# TRANSFORMING CLEFT

## STATEMENT OF CASH FLOWS

For the year ended December 31,

2025

2024

### CASH AND CASH EQUIVALENTS WERE PROVIDED BY (USED IN):

#### OPERATING ACTIVITIES

Excess of revenues over expenses	\$ 108,783	\$ 300,740
Items not affecting cash:		
Amortization	<u>5,009</u>	<u>3,889</u>
	\$ 113,792	\$ 304,629
Net change in non-cash working capital balances:		
Accounts receivable	(1,317)	(25)
Prepaid expenses	(6,669)	5,264
Accounts payable and accrued liabilities	(18,300)	9,362
Deferred contributions	<u>(32,711)</u>	<u>19,785</u>
	\$ 54,795	\$ 339,015

#### INVESTING ACTIVITIES

Purchase of capital assets	\$ (4,476)	\$ (6,888)
Redemption (purchase) of investments	<u>135,298</u>	<u>(350,553)</u>
	\$ 130,822	\$ (357,441)

#### INCREASE (DECREASE) IN CASH

\$ 185,617    \$ (18,426)

CASH - Beginning

218,377    236,803

CASH - Ending

\$ 403,994    \$ 218,377

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# TRANSFORMING CLEFT

## NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2025

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### NATURE OF OPERATIONS

Transforming Cleft (the "Organization") was incorporated under the Canada Corporation Act on May 26, 1999, and has been continued under the Canada Not-for-Profit Corporations Act. The Organization is dedicated to improving the availability and quality of medical treatment and care of children and adults, with cleft lip and cleft palate, or related craniofacial disorders. The Organization provides funding, support and encouragement to improve the quality of long-term cleft management in developing countries and seeks to work alongside local organizations that are committed to the full development of the individual. The Organization is a registered charity under the Income Tax Act and accordingly, is exempt from income taxes, provided certain requirements of the Income Tax Act are met.

### 1. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

#### a) Use of Estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions based on currently available information. Such estimates and assumptions affect the reported amounts of assets and liabilities as at the date of the financial statements and the reported amounts of revenues and expenses during the year. Actual results could differ from the estimates used. Significant estimates include the estimated useful life of capital assets.

#### b) Revenue Recognition

The Organization follows the deferral method of accounting for contributions, consisting of grants and donations. Externally restricted contributions are recognized as revenue in the year in which the related expenses are recognized. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Interest income is recognized as revenue as earned.

Sponsorships and other income are recognized as revenue when received.

#### c) Cash and Cash Equivalents

Cash and cash equivalents consist of cash held in the Organization's bank account.

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**TRANSFORMING CLEFT**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2025**

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1. **SIGNIFICANT ACCOUNTING POLICIES** - Continued

d) **Contributed Services**

The Organization benefits from the voluntary services of many supporters. Since these services are not normally purchased by the Organization and because of the difficulty of determining their fair value, contributed services are not recognized in the financial statements.

e) **Allocation of Salary Costs**

Salary costs are allocated to the Organization's various programs based on the amounts that are directly related to program, administration, and communications and publicity functions.

f) **Financial Instruments**

**Measurement of Financial Instruments**

The Organization initially measures its financial assets and liabilities originated or exchanged in arm's length transactions at fair value. The Organization subsequently measures all its financial assets and financial liabilities at amortized cost.

Financial assets subsequently measured at amortized cost include cash, investments, and accounts receivable. Financial liabilities subsequently measured at amortized cost includes accounts payable and accrued liabilities.

The Organization has no financial assets measured at fair value and has not elected to carry any financial asset or liability at fair value.

g) **Capital Assets**

Capital assets are recorded at cost. Amortization is being provided over the estimated useful life of the assets using the following annual rate and method:

	<u>Rate</u>	<u>Method</u>
Office equipment	3 years	Straight line

h) **Foreign Operations**

The Organization has adopted the policy of charging foreign current and capital expenditures in program expenses. This policy is based on the practice that such equipment does not always return to the Organization's use outside of their current programs. The Organization does have control through its representatives and onsite visits by management and employees over such assets.

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**TRANSFORMING CLEFT**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2025**

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**2. INVESTMENTS**

Investments consists of GIC's bearing interest between 2.25% and 2.95% with maturities between January 2026 and September 2026.

**3. CAPITAL ASSETS**

Capital assets consist of the following:

	2025			2024
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Office equipment	<u>\$ 30,045</u>	<u>\$ 24,765</u>	<u>\$ 5,280</u>	<u>\$ 5,813</u>

**4. DEFERRED CONTRIBUTIONS**

Deferred contributions consists of donor restricted contributions which have not been spent as at the year-end. The change in deferred contributions is as follows:

	2025	2024
<b>BALANCE</b> - Beginning	\$ 66,411	\$ 46,626
Add: Funds received	33,700	90,899
Less: Amounts recognized as revenue	<u>(66,411)</u>	<u>(71,114)</u>
<b>BALANCE</b> - Ending	<u>\$ 33,700</u>	<u>\$ 66,411</u>

**5. ECONOMIC DEPENDENCE**

The Organization receives a significant portion of its revenue from one foundation. The grant from the foundation represented 72% of total revenue (2024 - 75%).

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**TRANSFORMING CLEFT**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2025**

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**6. FINANCIAL INSTRUMENTS**

**Risks and Concentrations**

The Organization is exposed to various risks through its financial instruments. The following analysis provides a summary of the Organization's exposure to and concentrations of risk at December 31, 2025:

a) **Credit Risk**

Credit risk is the risk that one party to a financial instrument will cause financial loss for the other party by failing to discharge an obligation. The Organization is not exposed to significant credit risk.

b) **Liquidity Risk**

Liquidity risk is the risk that the Organization will encounter difficulty in meeting obligations associated with financial liabilities. The Organization is exposed to this risk mainly with respect to its accounts payable and accrued liabilities. The Organization manages this risk by managing its working capital and by generating sufficient cash flows from operations. There has been no change in the assessment of liquidity risk from the prior year.

c) **Market Risk**

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk, and price risk. The Organization is exposed to interest rate risk as follows:

i) **Interest Rate Risk**

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. As described in Note 2, the Organization is exposed to interest rate risk on its GIC investments. The Organization does not hold any financial instruments to mitigate this risk. The exposure to this risk fluctuates as the investments in GIC's and related interest rates change from year to year.

**7. ALLOCATION OF SALARIES**

Salary costs are allocated as follows:

	<b>2025</b>	<b>2024</b>
Programming	\$ 595,653	\$ 578,127
Communications and publicity	113,352	112,331
Administration	<u>148,757</u>	<u>140,778</u>
	<u>\$ 857,762</u>	<u>\$ 831,236</u>